

## Internal Audit Office Responses to "What do you know about the TCA?"

- They know Childsplay, who has a great reputation this model is not replicated in the Valley. Children's programming always has to be subsidized.
- → The TCA is a great space, stunning, gorgeous, but it needs to be closer to the center of action. It is also a challenging size for presenting programs. They can find shows that will produce income though.
- → What is missing from the Center is Programming. When they first started out, the purpose was defined depending upon who you talked to. They were going to be a local arts haven a place to perform. They were going to support local arts. The challenge is is this what the public wants? Don't know. It is debatable. The venue should have been 1000-1200 seats. 600 seats is very hard to make money on. They still can do it, but it is not simple.
- → It is essentially Childsplay's facility.
- It is not as purposeful as it could be.
- Nothing shows there that "calls out".
- They could do some programming through festivals. Arts commission provides funding for festivals.
- *→* They could also do some programming but they really are too small for much of that.
- → They have no professional programmatic staff they need professional staff. They could schedule 3-4 programs between November and March and seek corporate sponsorship. The need the right people.
- *▶* A niche opportunity is there. They need the right leader.
- → It takes a long time 15-20 years of investment to become successful; it can be done.

- *→ TCA* is a beautiful center.
- It is not thought of as a presenting organization. They are known as the home of Childsplay and as a rental facility with lots of wedding activity.
- → TCA will not make money as they have no programming.
- ◆ Love the center. It is a beautiful center that is in a nice location. It could be so much more.
- People that operate it should have business knowledge.
- TCA needs better signage.
- → TCA is an important beautiful venue in a great location. It is the home of Childsplay. Families can go and see their performances. They have a lot of space.
- *→* The Center was ill-designed, the dining area was not well thought out.
- They started with a generous abundance that cannot be sustained, but they need a totally different model.
- → With the size of the TCA, it would be tough to present artists including marketing these artists because the performers require a set amount TCA would likely only get 2nd and 3rd tier performers. It is tough and may not be doable. It would be risky to put up the money.
- *→* The City of Tempe needs to understand what they built the center for.
- *→* I've been several times to Childsplay. It is a beautiful center. It has favorable parking, a small concession.
- They are heavy on City staff use.
- $\bullet$  It could be a 501c3 to experience cost savings and source anyone.
- *▶* Rentals vs. Production: They can't be successful if they do not do any programming.
- *▶* A Center's mission cannot be money.
- They need a strong artistic director.
- Childsplay is a gem how do we build upon this?
- → They have a distinct challenge and a brand issue. They are coming late to the party on

presenting as there is an awful lot of competition.

- They need to define their own niche.
- → Take it out of the government.
- → They can research with the Arts Cultural Community to find an unmet need in the marketplace.
- → They should center on growing the organization not individuals.
- *→* Nothing much is known about TCA